



## **Canso Select Opportunities Corporation**

### **Annual Management's Discussion and Analysis For the Year Ended December 31, 2025**

Management's Discussion and Analysis ("MD&A") provides a review of Canso Select Opportunities Corporation's ("CSOC" or the "Corporation") audited financial results for the years ended December 31, 2025 and December 31, 2024 and assesses factors that may affect future results. The financial condition and results of operations are analyzed noting the significant factors that impacted the statements of financial position, statements of comprehensive income, statements of changes in equity, and statements of cash flows of CSOC. As such, this MD&A should be read in conjunction with the audited financial statements and notes thereto. The audited financial statements have been prepared in accordance with IFRS Accounting Standards as issued by the International Accounting Standards Board ("IASB") to provide information about CSOC.

The following MD&A is the responsibility of management and is dated March 24, 2026. The Board of Directors carries out its responsibility for the review of this disclosure through its Audit Committee, comprised of independent directors and CSOC's Chief Financial Officer. The Audit Committee has reviewed and recommended approval of the MD&A by the Board of Directors. The Board of Directors has approved this disclosure.

#### **Business of the Corporation**

CSOC is an Ontario-based investment holding company. CSOC's investment objective is to provide long term capital growth to its shareholders. With its core holding in Lysander Funds Limited ("Lysander"), together with a portfolio of public and private investments, CSOC aims to generate returns that exceed average market returns over the long term. Consistent with this objective, the Corporation evaluates potential investments in public & private equity, debt and other securities. The deployment of funds to new investments depends on both the attractiveness of new investment opportunities and the availability of capital generated from the realization of value or income from existing portfolio investments. The investment portfolio consists of public and private equity and debt investments primarily in North America. However, there is no geographic constraint on the investment portfolio.

#### **Overall Performance & Discussion of Operations**

The per share book value of CSOC shares increased in value by 40.5% in 2025 to \$10.55. The majority of the growth in our per share book value can be attributed to our position in Lysander. It is our largest position, representing 57% of our total assets, and its price increased from \$310 to \$475. While CSOC does not have a specific benchmark against which its performance is measured, it outperformed broad North American equity indices. The S&P/TSX Composite index was up 28.2% and the S&P500 was up 16.4%.



*\*\*The chart represents the per share book value of both Class A Multiple Voting Shares (CSOC.A) and Class B Subordinate Voting Shares (CSOC.B) by dividing total shareholder's equity by total outstanding shares at year-end.*

Revenues were \$18,139,964 in 2025, increasing by 42% compared to 2024. Net income was \$15,856,018 in 2025, increasing by 45% compared to 2024. CSOC qualifies as an Investment Entity under IFRS 10 'Consolidated Financial Statements'. Both realized and unrealized changes in the fair value of our assets are reflected in our income statement. Quarterly changes in the value of publicly traded assets cause volatility in earnings not necessarily reflective of the underlying performance of the securities we own. We believe the best metric for gauging our performance is the growth of our book value per share over time. We note that the \$3,258,924 difference between our total assets and total shareholder's equity in 2025 is almost entirely due to a growing deferred tax liability resulting from our substantial unrealized capital gains.



Canso Select Opportunities Corporation

	2025	2024	2023
<b>Income</b>			
<i>Dividend Income</i>	\$2,970,748	\$1,394,589	\$838,617
<i>Interest Income (Expense)</i>	\$137,099	\$213,304	(\$26,359)
<i>Realized Gain on Investments</i>	\$2,794,545	\$988,314	\$14,283
<i>Realized Foreign Exchange Loss</i>	(\$14,370)	(\$2,024)	\$0
<i>Change in Unrealized Foreign Exchange Gain (Loss)</i>	\$94,580	\$108,370	(\$51,739)
<i>Change in Unrealized Gain on Investments</i>	\$12,157,362	\$10,029,492	\$2,351,830
<b>Total Income</b>	<b>\$18,139,964</b>	<b>\$12,732,045</b>	<b>\$3,126,632</b>
<b>Total Expenses</b>	<b>\$347,875</b>	<b>\$336,722</b>	<b>\$565,430</b>
<b>Net Income</b>	<b>\$15,856,018</b>	<b>\$10,954,128</b>	<b>\$2,383,170</b>
<b>Total Assets</b>	<b>\$58,308,314</b>	<b>\$40,699,980</b>	<b>\$28,360,871</b>
<i>Lysander Shares</i>	\$33,250,000	\$21,700,000	\$14,700,000
<b>Total Shareholder's Equity</b>	<b>\$55,049,390</b>	<b>\$39,193,372</b>	<b>\$28,239,244</b>
Number of Shares			
Class A	1,464,994	1,489,994	1,531,860
Class B	3,753,443	3,728,443	3,686,577
Total	5,218,437	5,218,437	5,218,437
Per Share Figures:			
Income per share	\$ 3.48	\$ 2.44	\$ 0.60
Net Income per share	\$ 3.04	\$ 2.10	\$ 0.46
Book Value per share	\$ 10.55	\$ 7.51	\$ 5.41

## Key Contributors

We divide our business into three categories of holdings: *Lysander*, *Public Investments* and *Other Private Investments*.

As CSOC's core position, we discuss *Lysander* as its own category. *Public Investments* are any investments that have observable prices, primarily exchange-traded common stocks, preferred shares and corporate bonds. *Other Private Investments* include securities of private issuers, including private equity, preferred shares, warrants and private debt. For these private investments, prices are not widely observable and CSOC regularly assesses their fair value by employing widely used valuation techniques. While our approach to investing across private and public securities is generally consistent, we believe it is useful to discuss public investments and private investments separately. Public investments have valuations substantiated by observable prices, while private investments require subjective judgement in the assessment of fair value.

All our segments experienced positive performance in 2025. *Lysander* was the largest contributor, followed by *Public Investments* and *Other Private Investments*. The outperformance of *Lysander* and *Public Investments* continues to result in a larger percentage of assets represented in these categories. *Lysander* increased from 53.3% to 57% of our assets. *Public Investments* increased from 38% to 38.5% of our assets. *Other Private Investments* decreased from 7.7% to 4.2% of our assets.



### ***Lysander (\$33.3 million)***

Lysander shares represent 57% of CSOC's total assets. Founded in 2009, Lysander is an Investment Fund Manager offering funds primarily throughout the Canadian investment dealer and advisor channel. Canso Investment Counsel Ltd. ("CIC") is the portfolio manager of its largest fund, the Lysander-Canso Corporate Value Fund.

Lysander generates revenue through management fees it collects from its funds. Lysander shares a portion of these fees with partner portfolio managers who are responsible for the investment management of the funds. CIC, an affiliate of CSOC, is the largest of the partner portfolio managers, responsible for the management of 20 of Lysander's 32 funds.

Lysander was the largest positive contributor to CSOC's performance in 2025. CSOC has engaged Blair Franklin to obtain an independent third-party valuation of the Lysander shares. Blair Franklin was engaged for valuation services for the years 2023, 2024, and 2025. As at December 31, 2025, Blair Franklin produced a valuation of \$475 per share, an increase of 53.2% from the previous year end valuation of \$310 per share. In addition to the capital appreciation, CSOC received \$2,566,900 in dividends from Lysander during the year.

Lysander's largest fund, the Lysander-Canso Corporate Value Fund, continued to experience growth in 2025. The fund's assets grew from \$17.4 billion to \$21.6 billion. Some of the growth came from investment performance (+4.6% in 2025), but most of the increase in assets came from new unitholder subscriptions. Lysander's overall assets under management grew from \$21.6 billion to \$27 billion in 2025.

As a result of this growth, Lysander experienced significant increases in revenue and cash flow. For privacy and competitive reasons, we do not publish Lysander's financial results. We can disclose that revenues and EBITDA both increased by more than 20% in 2025. Lysander's current dividend policy contemplates a quarterly payment of \$5.00 per share, compared to \$3.50 per share at the same time in 2024. At this rate, CSOC can expect to receive \$1,400,000 per annum in dividends from Lysander. Lysander also has a history of paying special dividends in excess of the regular stated dividends.

We are extremely pleased with the performance of our core position in Lysander. Continued strong investment performance will be key to maintaining and/or increasing the amount of its assets under management. Lysander's distribution and sales capabilities offer new and existing partner portfolio managers the opportunity to reach a large investor base. Over time, we believe Lysander can enhance its competitive position with the selective addition of new partner portfolio managers and new funds.

### ***Public Investments (\$22.5 million)***

Public Investments represent 38.5% of CSOC's assets. Any change in the price or value of our securities, realized or unrealized, is reflected in our income statement in the period such change occurs. Year-over-year price changes are not always true indicators or measures of the underlying performance of the businesses or securities we own. We strive to make investment decisions that have the potential to outperform broader market returns over time, but intermediate price movements will result in earnings volatility.

### *Stock Performance*

Our portfolio of public investments had good performance in 2025. Positive overall performance was carried by three main positions: Quebecor, GoPro Inc., and New Horizon Aircraft Ltd. Shares of Quebecor, our largest public equity position, returned 64.1% and shares of New Horizon Aircraft returned 30.1%. Shares of GoPro Inc. were up 149% from our average purchase price of US\$0.57. We sold 38% of our GoPro position during the year at a price of US\$2.93, a return of 418%.

Other positions from our top five holdings had mixed returns. Bird Construction was up 9.4%, MDA Space Ltd. was down 9.8% and Cineplex was down 13.6%.

### *Cash Position*

We currently own \$5.7 million of a Canadian Treasury Bill. This position represents 25% of our Public Investments or 9.8% of our total assets. This cash position has been built from 1) Regular and special dividends from Lysander, 2) significant gains from our GoPro Inc. sells, 3) the call/redemption of a LATAM bond, 4) sales of other equities and 5) the maturity of an Air Canada convertible bond. We continue to look for opportunities and are happy to collect risk-free interest while we wait.

<b>Description</b>	<b>Average Cost (\$)</b>	<b>Fair Value (\$)</b>
Canada Treasury Bill July 15, 2026	5,700,011	5,706,521
Quebecor Inc. Class B	1,513,458	2,326,500
Bird Construction Inc.	436,070	1,838,171
MDA Space Ltd. (previously MDA Ltd.)	879,998	1,674,510
Cineplex Inc	1,203,587	1,611,566
Manulife Financial Group	694,689	1,603,416
Air Canada	1,257,089	1,458,324
Yellow Pages Limited	1,119,866	1,050,111
GoPro Inc.	408,502	994,371
BCE Inc.	768,502	663,902
Match Group Inc	540,756	557,695
New Horizon Aircraft Ltd	468,711	555,866
Enbridge Inc	384,298	532,008
Sun Life Financial Inc. Series 11 QR Preferred Shares	483,261	476,625
Aegis Brands Inc. (previously Second Cup Ltd.)	3,400,936	370,049
Hertz 5% December 1, 2029	390,620	365,753
Corus Entertainment Inc. 6% February 28, 2030	526,000	288,000
Flint Corp (previously ClearStream Energy SVCS Inc.)	2,742,339	227,997
Canadian Life Companies Split	78,572	91,224
Hertz Global Holdings Inc.	126,810	50,731
Cash & Cash Equivalents	6,241	6,241
NorthStar Gaming Holdings Inc	7,945	345
NorthStar Gaming Holdings Inc (Escrow)	609	24
<b>Total</b>	<b>23,138,870</b>	<b>22,449,950</b>

### *Public Investments Activity*

During the year, we entered new equity positions in GoPro Inc., and Match Group Inc. We added to our position in Air Canada. We pared back some of our positions in New Horizon Aircraft and Hertz. We exited



completely from common equity of UBS Group, preferred shares of Bombardier, and the junior subordinated bonds of the Bank of Nova Scotia.

We purchased the bulk of our position in GoPro Inc. in the first quarter of 2025. Our final average purchase price for the stock was US\$0.57. For reasons unrelated to any material improvement in GoPro's financial and operating conditions, the stock rallied to just over US\$3 in late September. We took advantage of the market movement, selling 38% of our position at an average price of US\$2.93. Prior to the sale, GoPro stock had temporarily grown to be our largest public equity position. We continue to hold a position in GoPro and believe its intrinsic value is comfortably higher than where it trades. 2026 will be an important year for GoPro. The company is unveiling a new processor in its new cameras in the second half of the year, which should produce industry-leading image quality, and help rejuvenate sales. The company is climbing an uphill battle, with stiff competition, falling revenue, and increasing costs for processors, but we believe the price for the business appropriately compensates us for the risk.

Quebecor Inc. is our largest public equity position. We purchased our position in late 2024 at a price of \$33.61. The company continues to perform very well. Our thesis that Quebecor, through Freedom Mobile, would have a clear runway to gain market share from incumbents is playing out as predicted. Even in the face of mounting demographic and economic challenges in Canada, Quebecor has continued to steal share from incumbents with high quality service at a lower price point. In addition, Quebecor operates with lower leverage than Bell, Rogers and Telus. With cheaper borrowing available to the company and growing cash flows, they can continue to ramp up capital spend to build out their own competing network infrastructure, while increasing dividends and buying back shares. At the end of the year, Quebecor stock was priced at \$51.70. We continue to believe Quebecor stock is undervalued.

MDA Space Ltd. stock price hit a speed bump in 2025 when a major contract to build out a satellite constellation for Echostar was terminated after Elon Musk purchased Echostar's wireless spectrum. The stock dropped roughly 20% on the news. While the contract was sizeable, overall industry demand continues to grow. We continue to believe that MDA Space Ltd. is in a unique position that will allow it to take advantage of significant industry tailwinds. Space infrastructure spend continues to rise and MDA is a trusted manufacturer that can support this growth.

We purchased the bulk of our position in Bird Construction Inc shares in 2020 below \$7. The company has executed exceptionally well since then, continuing to add to its backlog and make strategic acquisitions that have bolstered its organic growth. With recent events, the Canadian Federal government has committed to significant infrastructure spend and we believe Bird Construction is well-positioned to take advantage of this trend.

Cineplex results have been somewhat disappointing. Theatrical exhibition attendance continues to remain challenged after a large recovery from pandemic lows. We believed the movie slate in 2025 would have resulted in a larger step up in attendance. There remains significant operating leverage for Cineplex if attendance grows, and the company can wade through the current environment.

### ***Other Private Investments (\$2.5 million)***

Other Private Investments represent 4.2% of CSOC's total assets.

In 2025, the positive performance of our Other Private Investments was driven mainly by two investments: New Horizon Ltd Preferred Convertible Shares and a promissory note to Adhawk Microsystems.



New Horizon Aircraft Preferred Convertible shares returned 30.1% in 2025. We categorize this security as a private investment because it is not traded in an active public market. We value our position based on its convertibility right into tradable common shares. We hold 227 convertible preferred shares. Each convertible preferred share gives its holder the right to convert into 2,222.22 common shares at any time. On an as-converted basis, this equates to a US\$741,532.59 value. The fair value presented in the table below is in Canadian dollars.

We experienced a positive exit from our position in Adhawk Microsystems. In January of 2023, we made a US\$350,000 investment in a convertible promissory note to AdHwak Microsystems Inc. AdHawk is a Canadian company that specializes in advanced eye-tracking solutions. In March of 2025, Google acquired the company, netting proceeds to CSOC of US\$921,625. We were very pleased with this outcome, especially given the relatively short holding period. The exit from AdHawk significantly reduced the size of our Other Private Investments.

Description	Average Cost (\$)	Fair Value (\$)
New Horizon Aircraft Ltd Preferred Convertible	321,211	1,017,193
Our Home and Miniature Land Inc. 10% January 27, 2026	400,000	400,000
Our Home and Miniature Land Inc. Warrants	-	-
HashTag Paid Inc. Series A-5 Preferred Shares	132,837	334,011
Reformulary Group Inc.	200,000	250,000
Smooth Payment Inc. 14% December 1, 2026	400,000	200,000
HashTag Paid Inc. Series B-4 Preferred Shares	66,330	69,137
Palmer Energy Technology Ltd. (previously Brill Power Limited Cl	105,559	64,246
Portfolio HiWay Inc.	50,000	62,500
Fibracast	800,000	58,800
TC Fund I LP Class B	12,386	12,201
X-Spectrum 1 Inc. (previously Xplornet Wireless Inc.)	86,844	5,969
BZ Holdings Inc.	-	2
X-Spectrum 2 Inc. (previously Xplornet Mobile Inc.)	51,792	1
Smooth Payment Inc. July 5, 2031 Warrants	-	-
Smooth Payment Inc. May 12, 2031 Warrants	-	-
<b>Total</b>	<b>2,626,959</b>	<b>2,474,060</b>

## Recent Developments

Subsequent to year end, the Company received a special dividend of \$1,260,000 (\$18/share) from Lysander in February 2026.

## CSOC Tax Status

On September 4, 2018, Canso Select Opportunities Fund (the “Fund”) completed a plan of arrangement (the “Arrangement”) with the Corporation whereby the Corporation issued Class A Multiple Voting Shares and Class B Subordinate Voting Shares of CSOC in exchange for the outstanding units of the Fund and the Fund became a wholly-owned investment of CSOC.

The Fund has a pool of tax loss carry forwards that can be utilized to shelter gains of the Fund so long as the trust continues to be maintained and certain other conditions are met. If the Fund were to be wound-up into CSOC at a time when it had losses, such losses would expire unutilized. Consequently, the current



Canso Select Opportunities Corporation

intention is to maintain the continued existence of the Fund until such time as all or substantially all of the losses of the Fund are utilized, or so long as the benefits associated with maintaining and utilizing such losses (e.g. current and potential cash tax savings) outweighs the cost of maintaining the Fund. As the holding period for many of these investments of the Fund is measured in years, and the Fund has tax losses, the “transitional period” could be a year or more. To the degree that it makes economic sense, any new investments will be made directly by CSOC.

## Liquidity

Liquidity risk is managed by maintaining a portion of the Corporation’s assets in investments traded in an active market that can be readily sold. All liabilities of the Corporation are due within one year. The securities of the Corporation are listed on the TSX Venture Exchange under the ticker CSOC.A and CSOC.B.

## Summary of Quarterly Results

The following table shows selected financial information about CSOC for the most recently completed eight quarters of the Corporation:

From Sedar Financial Statements:												
	31-Dec-2025	30-Sep-2025	30-Jun-2025	31-Mar-2025	31-Dec-2024	30-Sep-2024	30-Jun-2024	31-Mar-2024	31-Dec-2023	30-Sep-2023	30-Jun-2023	31-Mar-2023
<b>Income</b>												
<i>Dividend Income</i>	\$1,630,605	\$371,655	\$366,564	\$601,924	\$579,081	\$245,830	\$393,339	\$176,339	\$464,301	\$176,333	\$176,258	\$21,725
<i>Interest Income (Expense)</i>	\$122,807	\$14,335		(\$43)	\$212,000			\$1,304	(\$6,166)	\$1,426	\$4,528	(\$26,147)
<i>Realized Gain (Loss) on Investments</i>	\$2,253,001	\$589,361	(\$7)	(\$47,810)	\$992,335			(\$4,021)	(\$40,166)	\$2,280		\$52,169
<i>Realized Foreign Exchange (Loss) Gain</i>	(\$2,102)	\$1,621		(\$13,889)	(\$5,219)			\$3,195				
<i>Change in Unrealized Foreign Exchange (Loss) Gain</i>	(\$377,929)	\$366,226	\$295,573	(\$189,290)	\$200,125	\$1,515	(\$53,893)	(\$39,377)	(\$55,172)	\$5,020	(\$8,031)	\$6,444
<i>Change in Unrealized Gain (Loss) on Investments</i>	\$6,033,103	\$1,923,257	\$4,757,031	(\$556,029)	\$5,602,037	\$2,391,100	\$373,828	\$1,662,527	\$2,705,107	\$115,711	\$96,018	(\$565,006)
<b>Total Income (Loss)</b>	<b>\$9,659,485</b>	<b>\$3,266,455</b>	<b>\$5,419,161</b>	<b>(\$205,137)</b>	<b>\$7,580,359</b>	<b>\$2,638,445</b>	<b>\$713,274</b>	<b>\$1,799,967</b>	<b>\$3,067,904</b>	<b>\$300,770</b>	<b>\$268,773</b>	<b>(\$510,815)</b>
<b>Total Expenses</b>	<b>\$80,741</b>	<b>\$95,223</b>	<b>\$88,335</b>	<b>\$83,576</b>	<b>\$95,262</b>	<b>\$67,595</b>	<b>\$93,487</b>	<b>\$90,378</b>	<b>\$116,654</b>	<b>\$67,995</b>	<b>\$320,178</b>	<b>\$60,603</b>
<b>Net Income (Loss)</b>	<b>\$8,442,518</b>	<b>\$2,888,536</b>	<b>\$4,684,867</b>	<b>(\$159,903)</b>	<b>\$6,554,941</b>	<b>\$2,271,521</b>	<b>\$602,174</b>	<b>\$1,525,492</b>	<b>\$2,646,981</b>	<b>\$233,899</b>	<b>(\$16,378)</b>	<b>(\$481,332)</b>
<b>Total Assets</b>	<b>\$58,308,314</b>	<b>\$48,955,009</b>	<b>\$45,717,238</b>	<b>\$40,346,759</b>	<b>\$40,699,980</b>	<b>\$33,315,133</b>	<b>\$30,698,979</b>	<b>\$30,120,055</b>	<b>\$28,360,871</b>	<b>\$25,629,052</b>	<b>\$25,383,829</b>	<b>\$25,521,475</b>
<i>Lysander Shares</i>	\$33,250,000	\$23,100,000	\$23,100,000	\$21,700,000	\$21,700,000	\$17,150,000	\$15,890,000	\$15,400,000	\$14,700,000	\$12,250,000	\$12,250,000	\$12,250,000
<b>Total Shareholder's Equity</b>	<b>\$55,049,390</b>	<b>\$46,606,876</b>	<b>\$43,718,336</b>	<b>\$39,033,469</b>	<b>\$39,193,372</b>	<b>\$32,638,432</b>	<b>\$30,366,911</b>	<b>\$29,764,736</b>	<b>\$28,239,244</b>	<b>\$25,593,112</b>	<b>\$25,358,365</b>	<b>\$25,374,742</b>
<b>Number of Shares</b>												
<i>Class A</i>	1,464,994	1,464,994	1,468,594	1,468,794	1,489,994	1,511,994	1,511,994	1,531,094	1,531,860	1,555,160	1,598,560	1,611,460
<i>Class B</i>	3,753,443	3,753,443	3,749,843	3,749,643	3,728,443	3,706,443	3,706,443	3,687,343	3,686,577	3,663,277	3,619,877	3,606,977
<b>Total</b>	<b>5,218,437</b>											
<b>Per Share Figures:</b>												
<i>Income (Loss) per share</i>	\$ 1.85	\$ 0.63	\$ 1.04	\$ (0.04)	\$ 1.45	\$ 0.51	\$ 0.14	\$ 0.34	\$ 0.59	\$ 0.06	\$ 0.05	\$ (0.10)
<i>Net Income (Loss) per share</i>	\$ 1.62	\$ 0.55	\$ 0.90	\$ (0.03)	\$ 1.26	\$ 0.44	\$ 0.12	\$ 0.29	\$ 0.51	\$ 0.04	\$ (0.00)	\$ (0.09)
<i>Book Value per share</i>	\$ 10.55	\$ 8.93	\$ 8.38	\$ 7.48	\$ 7.51	\$ 6.25	\$ 5.82	\$ 5.70	\$ 5.41	\$ 4.90	\$ 4.86	\$ 4.86

The variations shown in the table above relate to the timing of investment decisions and do not reflect any general trends or seasonality. For each quarterly period, the financial data has been prepared in accordance with IFRS and the Canadian Dollar has been the presentation and functional currency.

## Capital Resources

CSOC has no commitments for any capital expenditures as of December 31, 2025.

## Off-Balance Sheet Arrangements

CSOC does not have any off-balance sheet arrangements.



## **Changes in Accounting Policies Including Initial Adoption**

There were no changes during the period ending December 31, 2025 to the Corporation's accounting policies. The Corporation's accounting policies for its financial instruments are disclosed in detail in Note 2 of the Annual Audited Financial Statements.

## **Financial Instruments and Other Instruments**

For the period ended December 31, 2025, CSOC continued to have the capability to hold derivatives and short positions in an investment portfolio in accordance with its investment mandate. At year-end CSOC held no short positions. There were three warrant securities held in two private companies that were value at nil at year-end. The list of all associated risks are disclosed in detail in Notes 3 and Note 10 of the Annual Audited Financial Statements.

## **Transactions between Related Parties**

On August 1, 2018, CSOC entered into an operational services agreement with Canso Investment Counsel Ltd. ("Canso"). The operational services agreement sets out that Canso will provide the day-to-day operational services to carry out the business affairs of CSOC. Under the terms of the agreement, there were no fees payable for services provided by Canso to CSOC for the first 24-month period and the term could be extended at 12-month periods, as agreed to between the parties. The parties agreed to extend the no fee arrangement for the 12-month term ending on July 31, 2026. There were no management fees charged for the year ended December 31, 2025 (2024 – \$Nil).

## **Disclosure of Outstanding Share Data**

As at December 31, 2025, there were 1,464,994 Class A Shares and 3,753,443 Class B Shares of the Corporation outstanding.

## **Litigation**

The Company may be a party to legal proceedings. The Company believes that each such proceeding constitutes a routine matter incidental to the business conducted by the Company. The Company cannot determine the ultimate outcome of all the outstanding claims but believes the ultimate disposition of the proceedings will not have a material adverse effect on its earnings, cash flow or financial position.

## **Other MD&A Requirements**

Additional information relating to the Corporation is available on SEDAR+ at <https://www.sedarplus.ca>.

## **FORWARD-LOOKING STATEMENTS**

*This report may contain forward-looking statements and information within the meaning of applicable securities legislation. Forward-looking statements can be identified by the words "seeks", "expects", "believes", "estimates", "will", "target" and similar expressions. The forward-looking statements reflect the current expectations of CSOC regarding future results or events and are based on information currently available to it. Certain material factors and reasonable assumptions were applied in providing these forward-looking statements. All forward looking statements in this press release are qualified by these cautionary statements. CSOC believes that the expectations reflected in forward-looking statements are based upon reasonable assumptions; however, CSOC can give no assurances that the actual results or developments will be realized. These forward-looking statements are subject to several risks and*



*uncertainties that could cause actual results or events to differ materially from current expectations. Readers, therefore, should not place undue reliance on any such forward-looking statements. Further, a forward-looking statement speaks only as of the date on which such statement is made. CSOC undertakes no obligation to publicly update any such statement or to reflect new information or the occurrence of future events or circumstances except as required by securities laws. These forward-looking statements are made as of the date of this report.*

*Additional information about CSOC is available under its SEDAR+ profile at [www.sedarplus.ca](http://www.sedarplus.ca).*